



## White Revolution in India: A Dairy Transformation

V Basil Hans<sup>1\*</sup>, Prashanth<sup>2</sup> and Usha Nayak<sup>3</sup>

<sup>1</sup>Research Professor, Associate Professor, Department of MBA, Yenepoya Institute of Science Commerce and Management, Mangalore, India

<sup>2</sup>Department of Commerce, Canara and Canara Evening College, Mangalore, India

<sup>3</sup>Research Professor, Institute of Commerce and Management, Srinivas University, Pandeshwar, Mangalore, India

**\*Corresponding Author:** V Basil Hans, Research Professor, Associate Professor, Department of MBA, Yenepoya Institute of Science Commerce and Management, Mangalore, India.

**DOI:** 10.31080/ASAG.2024.08.1354

**Received:** February 06, 2024

**Published:** February 24, 2024

© All rights are reserved by V Basil Hans., et al.

### Abstract

The White Revolution in India, often referred to as Operation Flood, was a significant endeavor aimed at revolutionizing the dairy industry of the country. The initiative, which began in the early 1970s, had the objective of modernizing and enhancing milk production in order to achieve self-sufficiency in dairy products for India. This abstract is a concise summary of the fundamental elements, influence, and difficulties associated with the White Revolution.

The National Dairy Development Board (NDDB) led by Dr. Verghese Kurien coordinated the White Revolution. The effort centered around three primary pillars: augmenting milk supply, bolstering milk processing capabilities, and establishing a dependable milk distribution network. The execution of Operation Flood resulted in the establishment of dairy cooperatives, which bestowed authority upon local farmers and rural communities.

An essential element of the White Revolution was the implementation of crossbreeding initiatives aimed at enhancing both the caliber and volume of milk output. The integration of technology and scientific methodologies brought about a profound transformation in conventional dairy farming techniques, resulting in a substantial enhancement in the productivity per cow. Dairy cooperatives were established to provide farmers access to markets, equitable pricing, and enhanced livelihoods.

The White Revolution had a significant and far-reaching effect, leading to India's transition from a country with insufficient milk supply to becoming one of the world's major milk producers. The project not only met the population's nutritional requirements but also fostered economic growth through the establishment of a sustainable dairy farming model. The success of Operation Flood showcased the efficacy of cooperative methods in agriculture and served as a catalyst for similar endeavors in other areas.

Nevertheless, the White Revolution encountered obstacles such as initial opposition to reform, constraints in infrastructure, and socio-economic inequalities. The report examines the methods employed to tackle and surmount these issues, which encompassed strategic planning, community engagement, and policy endorsement.

Ultimately, the White Revolution in India serves as a testament to the profound impact of collaborative agricultural movements. By tackling the intricacies of the dairy industry, it not only attained self-reliance but also laid the groundwork for sustainable progress in rural regions. This abstract offers a brief insight into the complex and diverse journey of the White Revolution, highlighting its enduring influence on India's agricultural terrain.

**Keywords:** Milk; Operation Flood; Kurien; White Revolution

## Introduction

The White Revolution, often referred to as Operation Flood, signifies a significant milestone in India's agricultural history, specifically in the domain of dairy farming. This transformative effort, initiated in the early 1970s by the National Dairy Development Board (NDDB) under the visionary leadership of Dr. Verghese Kurien, aimed to reform the dairy industry of the country. The phrase "White Revolution" accurately encapsulates the ambitious objective of achieving self-sufficiency in milk production in India, so transforming it from a nation with a shortage of milk to one of the leading global milk producers.

The White Revolution was implemented as a strategic solution to tackle the issues posed by a growing population, limited resources, and the necessity for nutritional self-sufficiency. The effort aimed to go beyond just boosting milk output and instead adopted a comprehensive approach that included technological breakthroughs, the formation of dairy cooperatives, and the development of a strong supply network. The main goal was to improve the economic prosperity of farmers by assuring equitable compensation for their work, while also addressing the nutritional needs of the population.

This introduction offers a concise summary of the main goals and participants in the White Revolution, laying the groundwork for a more in-depth examination of its elements, influence, and difficulties. The introduction seeks to explore the historical context in order to clarify the motivating factors behind the project and emphasize its importance in defining India's agricultural environment. The following parts will elucidate the complexities of Operation Flood, analyzing the tactics utilized, the transformative results attained, and the insights gained along the course of the operation.

The name "White Revolution" is mostly linked to the dairy development program in India, commonly referred to as Operation Flood.

## Study Goals

The objectives of a study or research project are the precise targets and purposes that the researcher attempts to accomplish through the investigation. The objectives serve as a roadmap for the research process and assist in delineating the extent and intention of the investigation. Below are some of how the goals of a research project on the dairy industry in India could be formulated:

To evaluate the effects of Operation Flood

- Analyze the historical influence of Operation Flood on the Indian milk industry, taking into account variables such as milk output, farmer sustenance, and the expansion of dairy cooperatives.

To examine the present patterns in the Indian dairy industry

- Analyze the latest patterns in milk production, market dynamics, and consumer preferences to offer valuable observations on the present condition of the dairy sector in India.

To ascertain the difficulties encountered by milk producers

- Conduct a thorough examination and record the obstacles faced by dairy farmers in India, encompassing matters pertaining to pricing, market entry, and the adoption of technology.

To scrutinize governmental policies and assess their repercussions

- Evaluate the efficacy of governmental policies, efforts, and regulatory frameworks in influencing the growth of the milk industry, considering both favorable and unfavorable consequences.

For the purpose of investigating potential future prospects and opportunities

- Analyze prospective future developments, prospects, and obstacles in the Indian dairy industry, taking into account aspects such as technological progress, global market forces, and evolving consumer tastes.

To evaluate the impact of technology on dairy farming

- Analyze the implementation and influence of technology in dairy farming methods, encompassing the utilization of precision agriculture, automated milking equipment, and digital platforms.

To examine the implementation of sustainable practices in dairy farming

- Analyze the existing sustainability measures used in the dairy industry, encompassing initiatives pertaining to environmental preservation, animal well-being, and efficient utilization of resources.

In order to comprehend consumer perceptions and preferences

- Examine customer opinions, beliefs, and choices surrounding dairy products, taking into account aspects including the quality of the products, health-related concerns, and the ethical origins of the products.

To produce policy recommendations aimed at enhancing the sector

- Utilizing the research results, offer well-informed policy suggestions with the goal of tackling obstacles, promoting sustainability, and improving the overall growth of the dairy industry in India.

In order to enhance both theoretical and applied understanding

- Enhance the scholarly comprehension of the Indian milk sector and offer pragmatic perspectives for policymakers, stakeholders, and practitioners engaged in the dairy business.

To promote clarity and efficacy in the research process, it is important for each target to be precise, measurable, attainable, relevant, and time-bound (SMART). These objectives collectively serve as the framework for the study, providing guidance to the researcher in undertaking a thorough and significant inquiry of the selected issue.

### Review of existing literature

India holds the top position as the largest milk producer globally, accounting for 24.64% of the total global milk output in the year 2021-22. India's milk output has had a significant 58% growth during the past nine years, specifically between 2014-15 and 2022-23, reaching a total of 230.58 million tonnes in 2022-23 [1].

India holds the top position in global milk production, providing 24% of the total milk production in the globe for the year 2021-

22, according to the Food and Agriculture Organization Corporate Statistical Database (FAOSTAT) production data [2].

The future of dairy farming in India also depends on expanding into new markets and enhancing the value of dairy products. Although traditional milk production remains crucial, there is an increasing need for dairy products with added value, such as cheese, yogurt, butter, and ice cream [3].

The Operation Flood, sometimes referred to as the White Revolution, was initiated in the 1970s with the objective of achieving self-sufficiency in milk production in India. Dr. Verghese Kurien is widely recognized as the progenitor of The White Revolution in India. The White Revolution is linked to a significant surge in milk output [4].

Subsequently, the National Dairy Development Board implemented a novel initiative called "Operation Flood" with the aim of accelerating the progress of the white revolution in the nation. The initiative known as Operation Flood was launched in 1970 with the objective of establishing a comprehensive milk distribution network across the country [5].

A defining characteristic of a growing country is the emergence of several organizations that are specifically designed to address the needs and capitalize on the opportunities that arise from its development. The success of the development process relies heavily on the growth, maturity, and ability of new organizations to effectively meet the requirements of society as a whole. Nevertheless, not all nascent companies experience growth and development. Certain individuals experience premature deterioration. What sets apart the companies that endure and expand? The user's text is [6].

Operation Flood (OF), India's primary dairy development program, is an immensely large scheme that is backed by the EC. In addition to establishing an extensive infrastructure for dairy production, procurement, and marketing, it has generated anticipation for the potential establishment of fair and self-sustaining cooperatives that are inclusive of all social classes, castes, and genders [7].

The analysis found that the comprehensive empirical work on the project did not support the broad claims made for Operation Flood as a globally significant success story. Specifically, this analysis emphasizes the effects of Operation Flood on India's reliance on imported skim milk powder from the European Economic Community (EEC), the country's domestic dairy production, the financial

gains of participating farmers, the informal dairy production and marketing sector, the nutritional status in rural areas, and the socioeconomic status of rural women. The paper provides a detailed overview of different possibilities for the future [8].

India has emerged as the leading global milk producer, although its dairy sector has challenges in terms of market accessibility. This study aims to assess the impact of global dairy policy reforms on dairy production and trade in India, as well as the competitiveness of its dairy industry [9,10].

In India, the domestic consumption volume of milk exceeded 207 million metric tons as of 2023. The consumption amount in the previous year was approximately 202 million metric tons, which represents a growth.

The Indian dairy sector encounters numerous obstacles, including

- India exhibits a significant deficiency in productivity, namely in terms of the output generated per animal. The user's text is already straightforward and precise.

Production inefficiency in India is primarily attributed to inadequate farm management, limited access to resources, a lack of inexpensive technology, and insufficient access to information [11].

### Characteristics of the white revolution

The White Revolution in India, sometimes referred to as Operation Flood, implemented certain significant aspects that were essential in the transformation of the dairy industry. These are some of the notable characteristics.

#### Dairy cooperatives

An essential aspect of the White Revolution was the formation of dairy cooperatives. These cooperatives facilitated the collaboration of nearby farmers, enabling them to collectively engage in the manufacturing, refinement, and promotion of milk and dairy goods.

#### The Anand pattern of cooperatives

The operational framework implemented in Operation Flood, also known as the "Anand pattern," entailed establishing dairy cooperatives at the village level, which were then organized into larger federations at the district and state levels. The hierarchical framework guaranteed effective administration, enhanced negotiation leverage, and optimized processes.

#### Hybridization initiatives

The White Revolution implemented scientific innovations in animal husbandry, such as the implementation of crossbreeding initiatives. These projects sought to boost the genetic potential of local cattle by introducing high-yielding exotic breeds, with the goal of improving both the quality and quantity of milk output.

#### Adoption of technology

Operation Flood prioritized the utilization of contemporary technologies and optimal methodologies in the field of dairy production. This encompassed the application of sophisticated breeding methods, enhanced veterinary care for animals, and the introduction of automated milking procedures to enhance productivity.

#### Advancement of physical structures

The project prioritized the construction of essential infrastructure, including milk processing plants, cold storage facilities, and transportation networks. This infrastructure was crucial for preserving the quality of milk and guaranteeing its prompt delivery to consumers.

#### Governmental assistance and initiatives for policy changes

The success of the White Revolution was enhanced by robust government backing and policy overhauls. This encompassed providing monetary aid, grants, and establishing a conducive policy framework to stimulate the expansion of dairy cooperatives.

#### Integration of markets

The objective of Operation Flood was to facilitate the consolidation of the dairy industry by establishing a direct link between dairy producers and customers. This method eradicated intermediaries, guaranteeing equitable remuneration for farmers and enabling consumers to obtain high-quality dairy products at affordable prices.

#### Enhancement of one's means of living

An essential characteristic of the White Revolution was its profound influence on rural sustenance. The initiative fostered poverty alleviation and enhanced the economic conditions of rural communities by empowering farmers through cooperative structures.

#### Expanding in size

Operation Flood was executed in a tripartite manner, gradually broadening its scale and geographic reach. The incremental approach facilitated the refinement of plans and resolution of issues encountered during the implementation process.

The convergence of these characteristics through the White Revolution resulted in a substantial metamorphosis in India's dairy industry, positioning the nation as one of the foremost milk producers globally. The cooperative model and the focus on technology and infrastructure continue to shape agricultural development strategies worldwide.

The White Revolution in India, also known as Operation Flood, has had an enduring influence on the dairy industry of the country. Although the specific trends may change in the future, there are certain overall patterns and factors to consider regarding the continuous impact of the White Revolution.

### Sustained expansion in milk production

The White Revolution established the basis for long-term expansion in milk production in India. The dairy sector continues to expand due to ongoing efforts and breakthroughs in dairy farming operations, genetics, and technology.

### Technological Progress

The incorporation of technology in dairy production remains a prevailing trend. Contemporary methods in breeding, healthcare, and farm management are being implemented to improve productivity and efficiency.

### Expansion of dairy product range

The emphasis has transitioned from solely augmenting milk production to expanding the range of dairy products available. The focus is on enhancing value by producing processed dairy products such as cheese, yogurt, and ice cream, in response to evolving consumer tastes.

### Sustainability measures

The recognition of the ecological consequences of dairy production is increasing. The prevalence of sustainable and eco-friendly activities, including effective waste management, utilization of renewable energy, and water conservation, is increasing.

Digitization of processes and systems to enable organizational change and improve efficiency.

The utilization of digital technology, including precision farming, data analytics, and farm management software, is increasing. These technologies assist farmers in monitoring and optimizing multiple facets of dairy production.

### Standards for quality and safety

The dairy business has experienced a heightened emphasis on quality and safety standards due to the rise in consumer aware-

ness and globalization. Complying with international standards for milk and dairy products is a prevailing practice that enhances competitiveness in the global market.

### Government actions and regulations

The persistent backing and regulations from the government remain essential in maintaining the expansion of the dairy industry. Efforts focused on enhancing rural development, ensuring the well-being of farmers, and upgrading infrastructure play a crucial role in the overall prosperity of the dairy business.

### Involvement of the private sector

There has been a rise in the participation of the private sector in both the production and processing of dairy products. Private enterprises contribute to the introduction of innovation, enhancement of supply chains, and establishment of market connections.

### Emphasize the enhancement of one's means of living

The White Revolution's focus on enhancing the economic circumstances of farmers and rural communities remains pertinent. Current endeavors are centered around establishing enduring means of supporting individuals engaged in the dairy industry.

### Obstacles encountered by India during operation flood

Although Operation Flood, also known as the White Revolution, brought about significant changes in India's dairy industry, it encountered numerous obstacles throughout its execution. Gaining an understanding of these problems offers valuable insights into the intricacies of implementing large-scale changes in agriculture. India encountered several significant obstacles during Operation Flood:

#### Resistance to change

At first, traditional farming communities were reluctant to accept and implement the new practices brought by Operation Flood. Persuading farmers to adopt contemporary methodologies and cooperative frameworks presented a substantial obstacle.

#### Constraints in the physical structures and systems that support a particular area or organization

The insufficiency of sufficient infrastructure, encompassing cold storage facilities, transportation networks, and processing plants, posed obstacles in preserving the quality of milk and effectively distributing dairy products to consumers.

#### Socioeconomic inequalities

The presence of socio-economic differences among farmers presented difficulties in implementing a standardized cooperative



model. To effectively cater to the varied requirements and capabilities of farmers hailing from different geographical areas and socio-cultural backgrounds, it was necessary to employ strategic planning and tailor-made approaches.

#### Availability of credit and capital

A significant number of farmers, particularly those with small landholdings, encountered difficulties in obtaining credit and cash to finance investments in enhanced breeding techniques, adoption of technology, and expansion of infrastructure. Their full participation in the White Revolution was impeded by financial limitations.

#### Logistical challenges

The efficient synchronization and administration of the supply chain, encompassing transportation and distribution, encountered logistical obstacles. To ensure the prompt and effective collection of milk from different sources to processing centers, it was necessary to overcome logistical challenges.

#### Insufficient knowledge and understanding

The lack of awareness and education among farmers on the advantages of cooperative models and contemporary dairy farming practices was a significant obstacle. Disseminating knowledge and providing training were crucial in solving this obstacle.

#### Regional disparities

Operation Flood experienced notable geographical disparities in its performance and implementation. Certain regions exhibited a greater willingness to adopt the program, resulting in inequalities in the expansion and influence of the dairy industry.

#### Ensuring quality and uniformity

The task of maintaining uniform quality and compliance with standards in milk production and processing posed difficulties. Enforcing quality control standards across various geographical regions and farming methods necessitated continuous and dedicated endeavors.

#### Economic forces and changes in market conditions leading to variations in prices

Farmers and cooperatives faced issues due to the volatility of the dairy market, which involved price changes and changing dynamics. Achieving equitable and consistent pricing for farmers while simultaneously upholding market competitiveness necessitated meticulous equilibrium.

#### Concerns related to policies and regulations

The implementation of Operation Flood was hindered by evolving policy frameworks, regulatory challenges, and bureaucratic obstacles. The continuous process of modifying policies to tackle developing difficulties and promote the expansion of dairy cooperatives was underway.

Notwithstanding these obstacles, Operation Flood attained extraordinary triumph throughout its gradual execution. Through the implementation of strategic interventions, government assistance, and the commitment of stakeholders, India successfully overcame these obstacles and achieved self-sufficiency in milk production, therefore transforming its dairy sector. The insights gained during Operation Flood continue to shape agricultural development initiatives on a worldwide scale.

#### Strategies implemented for operation flood

Operation Flood, also known as the White Revolution, encompassed a sequence of strategic initiatives aimed at tackling the obstacles in the transformation of India's dairy industry. The program was carried out in three distinct phases, covering a period of twenty-six years from 1970 to 1996. Its main objectives were to augment milk output, improve processing capacities, and develop a dependable distribution network. Several crucial strategies were implemented to ensure the triumph of Operation Flood:

#### Establishment of dairy cooperatives

An essential action implemented was the establishment of dairy cooperatives at the local level. The cooperative concept enabled local farmers to actively engage in milk production, processing, and marketing by working together as a collective. This strategy facilitated the consolidation of resources and established a platform for collaborative decision-making.

#### The anand pattern of cooperatives

The execution of the "Anand pattern" entailed establishing a hierarchical framework of dairy cooperatives, commencing at the village level and thereafter federating at the district and state levels. This organizational structure enabled effective administration, cost advantages due to increased size, and enhanced negotiation leverage.

#### Hybridization initiatives

Operation Flood implemented crossbreeding initiatives to enhance both the amount and quality of milk production. The objec-

tive of these projects was to improve the genetic capacity of native cattle by introducing high-yielding foreign breeds.

### Adoption of technology

The operation prioritized the implementation of contemporary technologies and optimal methodologies in dairy production. This encompassed the utilization of sophisticated breeding methods, enhanced veterinary care for animals, and the implementation of mechanized milking procedures to enhance productivity.

### Advancement of physical structures

Operation Flood primarily emphasized the construction of vital infrastructure, including milk processing plants, cold storage facilities, and transportation networks. The establishment of this infrastructure was vital for preserving the quality of milk and guaranteeing its prompt distribution to consumers.

### Governmental assistance and revisions to policies

The success of Operation Flood was greatly influenced by substantial government funding. The implementation of financial aid, subsidies, and favorable policy measures aimed to stimulate the expansion of dairy cooperatives and safeguard the welfare of farmers.

Programs aimed at promoting the growth and improvement of domesticated animals for agricultural purposes.

Livestock improvement activities were implemented with crossbreeding projects to enhance the general well-being and efficiency of dairy animals. This encompassed immunization initiatives, illness management strategies, and enhanced feeding and nutritional protocols.

### Integration of markets

The objective of Operation Flood was to facilitate the consolidation of the dairy industry by establishing a direct link between dairy producers and customers. By adopting this method, intermediaries were eliminated, guaranteeing equitable remuneration for farmers' milk and enabling customers to obtain high-quality dairy goods.

### Gradual Implementation

Operation Flood was executed in a tripartite manner, enabling a systematic and incremental approach. This approach enabled the refinement of techniques, tackling obstacles faced in previous stages, and guaranteeing long-lasting expansion.

### Programs focused on raising awareness and providing training

To address the issue of limited knowledge and reluctance to adapt, comprehensive awareness and training initiatives were implemented. Farmers were instructed on the advantages of cooperative models, contemporary dairy farming techniques, and the economic rewards of engaging in Operation Flood.

The implementation of these strategies had a significant role in the success of Operation Flood, which resulted in India's transformation from a country with insufficient milk supply to being one of the leading milk producers globally. The cooperative model and the focus on technological advancements and infrastructural development remain significant in influencing agricultural development strategies on a worldwide scale.

India has transitioned from being a country with insufficient milk production to becoming a country with an excess of milk.

The success of Operation Flood, a significant project carried out in three phases from 1970 to 1996, is widely credited for India's transition from a country with insufficient milk production to one with an excess of milk. Below is a summary of the primary factors that led to this substantial change:

### Operation flood - a cooperative movement

Operation Flood, alternatively referred to as the White Revolution, had its primary objective centered around the establishment and enlargement of dairy cooperatives at the local level. The cooperative concept facilitated the empowerment of local farmers by promoting collaboration in milk production, processing, and marketing. This strategy facilitated the consolidation of resources, enhanced production, and ensured an equitable distribution of benefits.

### Enhanced milk yield

The use of crossbreeding initiatives and enhanced animal husbandry techniques were essential in augmenting milk production. The process involved the breeding of high-yielding foreign breeds with indigenous cattle in order to augment milk yields, resulting in a significant rise in overall productivity.

### Adoption and modernization of technology

The primary focus of Operation Flood was to promote the use of advanced technology and optimal methodologies in the field of

dairy production. This encompassed the utilization of sophisticated breeding methods, automated milking procedures, and scientific methodologies to optimize the effectiveness and output of dairy operations.

### Advancement of physical structures

The dairy sector was supported by the establishment of sufficient infrastructure, such as milk processing plants, cold storage facilities, and transportation networks. This infrastructure was crucial in preserving the quality of milk and guaranteeing its prompt distribution.

### Governmental assistance and initiatives for policy changes

The Indian government extended robust backing to Operation Flood by means of financial aid, subsidies, and favorable policy adjustments. This assistance facilitated the development of conditions that allowed dairy cooperatives to thrive, ensuring their financial viability and long-term sustainability.

### Integration of markets and removal of intermediaries

The objective of Operation Flood was to facilitate the consolidation of the dairy industry by developing direct linkages between dairy producers and customers. This eradicated intermediaries, guaranteeing that farmers obtained equitable remuneration for their milk. Eliminating intermediaries optimized the supply chain, hence enhancing the economic prosperity of farmers.

### Gradual implementation and acquisition of knowledge

The implementation of Operation Flood occurred in three distinct phases, enabling a gradual and systematic approach while also benefiting from the knowledge gained in each phase. This iterative procedure enabled the ongoing enhancement, adjustment to obstacles, and the fine-tuning of techniques throughout the duration.

### Enhancing means of subsistence and fostering development in rural areas

Operation Flood's success not only converted India into a nation with excess milk production, but also played a role in enhancing the overall quality of life in rural areas. Dairy farmers that participated in cooperative organizations witnessed economic advancement, resulting in improved quality of life in rural regions.

### Worldwide acknowledgment and duplication

The global acknowledgment of Operation Flood's success led to the replication of certain aspects of the Indian dairy cooperative model in other nations that were also dealing with comparable is-

ues. India's experience in adopting a cooperative strategy and the knowledge gained from it continue to have a significant impact on global agricultural growth.

Diversification of dairy products refers to the process of expanding the range and variety of dairy products available in the market.

The primary objective of Operation Flood was to augment milk production, while simultaneously promoting the expansion of dairy product offerings. The dairy business experienced expansion due to the increasing focus on producing value-added goods, such as cheese, yogurt, and ice cream.

In summary, Operation Flood serves as an exceptional illustration of how a meticulously planned and executed cooperative initiative, bolstered by technological advancements, infrastructure development, and government regulations, may bring about a profound transformation in a country's agricultural sector. India's transition from a milk deficit to a milk surplus is a significant example of sustainable and inclusive agricultural growth.

### India's milk production

Operation Flood was implemented in the following phases

- Phase I (1970–1980) was financed by the sale of skimmed milk powder and butter oil donated by the European Union (then the European Economic Community) through the World Food Programme.
- Phase II (1981–1985) increased the number of milk sheds from 18 to 136; urban markets expanded the outlets for milk to 290. By the end of 1985, a self-sustaining system of 43,000 village cooperatives with 42,50,000 milk producers had been covered.
- Phase III (1985–1996) enabled dairy cooperatives to expand and strengthen the infrastructure required to procure and market increasing volumes of milk. This phase added 30,000 new dairy cooperatives, which led to a total of 73,000.

Operation Flood helped quality milk reach consumers across 700 towns and cities through a National Milk Grid. The programme also helped remove the need for middlemen, thereby reducing seasonal price variations. The cooperative structure made the whole exercise of production and distribution of milk and milk products economically viable for farmers to undertake on their own. It also ended India's dependence on imported milk solids. Not only was the nation equipped to meet its local dairy needs, but it also started exporting milk powder to many foreign countries. Genetic improvement of milking animals also increased due to cross-breeding. As



the dairy industry modernised and expanded, around 10 million farmers started earning their income from dairy farming.

Milk production in 1950-51 stood at merely 17 Million Tonnes (MT). In 1968-69, prior to the launch of Operation Flood, milk production was only 21.2 MT which increased to 30.4 MT by 1979-80 and 51.4 MT by 1989-90. Now it has increased to 210 million tonnes in 2020-21. Today, milk production is growing at the rate of two per cent in the whole world, whereas in India, its growth rate is more than six per cent. The per capita availability of milk in India is much higher than the world average. In three decades (the 1980s, 1990s and 2000s), the daily milk consumption in the country rose from a low of 107 grams per person in 1970 to 427 grams per person in 2020-21 as against the world average of 322 grams per day during 2021 [12].

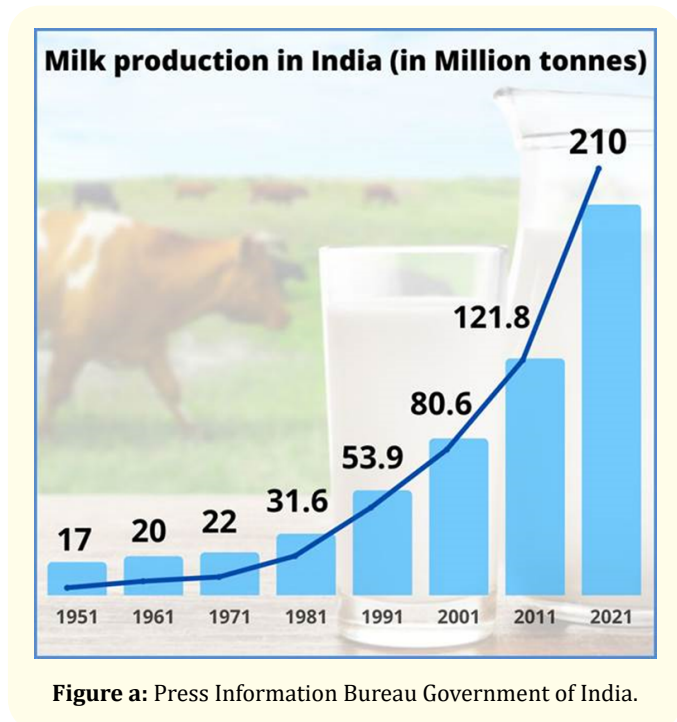


Figure a: Press Information Bureau Government of India.

### Importance of operation flood

The White Revolution in India facilitated the mitigation of malfeasance perpetrated by traders and merchants. Furthermore, it contributed to the elimination of poverty and positioned India as the leading producer of milk and milk products.

Operation Flood granted the dairy producers authority over the resource they had generated. It facilitated their ability to guide their own progress.

A 'National Milk Grid' was established to facilitate the connection between milk producers and consumers throughout over 700 cities and towns around the country.

The revolution additionally diminished regional and seasonal fluctuations in prices, thereby guaranteeing client contentment simultaneously. Additionally, it guaranteed that the manufacturers receive a significant portion of the price paid by clients.

Enhanced the quality of life for individuals residing in rural areas and facilitated the advancement of the rural economy.

By the conclusion of the White Revolution, also known as Operation Flood, a total of 73,930 dairy cooperatives had been established, connecting over 35 million dairy farmer members. Currently, as a result of the White Revolution, there exist numerous highly efficient Cooperatives in India. Therefore, the revolution is the primary factor behind the economic well-being of several Indian villages.

### Challenges encountered by dairy farmers in India.

Indian milk producers encounter a multitude of problems, including economic, social, and structural complexities. Several significant issues that affect milk farmers in the country are:

#### Decreased milk prices

A considerable number of small and marginal farmers, who make up a large proportion of milk producers, frequently encounter the difficulty of receiving inadequate remuneration for their milk. The factors contributing to this phenomenon can be ascribed to market dynamics, insufficient leverage in negotiations, and the intermediaries present in the supply chain.

#### Access to the market and the quality of infrastructure.

Insufficient access to markets and poor infrastructure, such as transportation and storage facilities, can result in inefficiencies within the supply chain. This frequently leads to milk producers encountering difficulties in efficiently and economically delivering their products to consumers.

#### Quality control and assurance

Ensuring and upholding the quality of milk can pose a problem, especially for producers operating on a small scale. Ensuring compliance with quality standards and adopting optimal methods in animal husbandry and milk handling may necessitate expenditures in technology and training.

### Variations in milk production throughout the year

Seasonal variations in milk production are commonly influenced by factors such as climatic conditions and the availability of feed. This can have a significant impact on the continuous and dependable provision of milk, so harming the livelihoods of producers.

### Credit and capital accessibility

A significant number of milk producers, particularly small-scale farmers, encounter difficulties in obtaining financing and cash to finance investments in enhanced breeding, technology adoption, and infrastructure development. Limited financial resources can impede their capacity to improve production and efficiency.

### Medical and animal care services

Ensuring access to healthcare and veterinary services is vital for preserving the well-being and efficiency of dairy animals. Nevertheless, certain places, particularly those that are distant or rural, could experience a deficiency in sufficient veterinary infrastructure and healthcare facilities for cattle.

Land fragmentation refers to the division of land into smaller, separate parcels or fragments.

pasture fragmentation, a prevalent problem in India, might restrict the accessibility of ample grazing pasture for dairy animals. This can have an effect on the dietary consumption of animals and, consequently, the production of milk.

### Reliance on intermediaries

A significant number of milk producers, especially those in traditional and unorganized sectors, rely on intermediaries to sell their milk. Such interdependence might result in inequitable pricing, postponed remittances, and diminished profitability for the producers.

### Effects of climate change

Climate change-induced issues, such as erratic weather patterns, prolonged dry spells, and unprecedented temperatures, can have detrimental impacts on the availability of animal feed, water resources, and the general well-being of cattle, hence presenting difficulties for dairy farmers.

### Restricted availability of technological resources

Productivity can be enhanced through the adoption of modern technologies, such as automated milking systems, efficient feed

management, and data analytics. Nevertheless, several small-scale producers may have difficulties in embracing these technologies as a result of financial limitations or a lack of knowledge.

### Disparities in education and knowledge

Inadequate knowledge and education regarding optimal methods in dairy farming, market dynamics, and government initiatives might impede milk producers' capacity to make well-informed choices and enhance their operations.

To tackle these difficulties, a comprehensive strategy is needed that encompasses legislative interventions, infrastructure development, financial assistance, and capacity-building programs. The objective is to empower milk producers and improve the long-term viability of the dairy industry in India.

### Proposed solutions

In order to tackle the difficulties encountered by milk producers in India, it is crucial to implement a comprehensive approach that encompasses policy interventions, infrastructural enhancement, and capacity-building programs. Below are proposed solutions to enhance the circumstances for dairy farmers:

#### Equitable pricing mechanism

Establish and uphold equitable pricing procedures to guarantee that dairy farmers obtain just and profitable rates for their merchandise. This may entail implementing clear and easily understandable pricing systems and decreasing reliance on intermediaries.

#### Facilitating entry into the market and improving the development of infrastructure

Allocate resources towards the enhancement of resilient infrastructure, encompassing transportation networks, storage facilities, and market access points. Enhancing logistics can streamline the transportation of milk from farmers to consumers and minimize post-harvest losses.

Programs for ensuring and maintaining the quality and assurance of products or services.

Establish quality control and assurance protocols to verify that milk adheres to predetermined criteria. This may entail imparting training to producers regarding optimal techniques in animal husbandry, milk handling, and hygiene.

### Financial assistance and credit accessibility

Facilitate financial assistance and enhance loan accessibility for small-scale and marginalized farmers. This can enable them to allocate resources towards the adoption of technology, the development of infrastructure, and other enhancements that augment productivity.

### Medical and animal care services

Enhance healthcare and veterinary services for livestock. This encompasses the establishment of veterinary clinics, provision of immunizations, and implementation of training programs for farmers on livestock management and health.

### Strategies for farming that can withstand climate change.

Encourage the adoption of climate-resilient agricultural techniques to assist farmers in adjusting to fluctuating weather patterns. This may entail offering knowledge on crops that are resilient to drought, techniques for conserving water, and sustainable alternatives for feeding cattle.

### Educational and awareness initiatives

Implement educational and awareness initiatives to augment the knowledge and expertise of milk producers. This encompasses instruction on contemporary techniques in dairy farming, education in financial competence, and knowledge of governmental initiatives and assistance programs.

### Adoption of Technology

Promote the implementation of technology in dairy production. This may entail offering subsidies or financial incentives to encourage the acquisition of state-of-the-art machinery, automated milking systems, and digital tools for efficient farm management.

### Enhancement of collaboration

Enhance and bolster the existing dairy cooperatives while promoting the establishment of new ones. Cooperatives enhance the agency of farmers by offering them the ability to negotiate collectively, facilitating their access to markets, and facilitating the sharing of resources.

### Income source diversification

Promote the expansion of revenue streams for dairy farmers. This may involve advocating for the promotion of dairy products with added value, as well as the development of agro-tourism and other non-farming businesses, in order to improve overall revenue and boost the ability to withstand challenges to one's livelihood.

### Public policies and governmental assistance

Ensure that government policies prioritize the needs and interests of farmers and provide them with substantial support. This encompasses the execution of policies that cater to the distinct requirements of milk producers, offering subsidies for necessary resources, and establishing a conducive atmosphere for the expansion of the dairy industry.

### Scientific investigation and innovation

Allocate resources towards research and development in order to discover and apply cutting-edge solutions for the difficulties encountered by milk producers. This may entail conducting research on climate-resilient breeds, using sustainable farming techniques, and adopting cost-effective technologies.

The suggested cures attempt to improve the resilience and prosperity of milk producers in India by adopting a comprehensive and integrated approach that considers the economic, social, and environmental elements of dairy farming. Effective implementation of these policies relies on the essential collaboration of government agencies, NGOs, research institutions, and the commercial sector.

### Indian government's policy on milk

The Indian government has implemented a comprehensive approach to the dairy sector, encompassing milk production, with the objectives of providing assistance to farmers, fostering the expansion of the dairy industry, and guaranteeing food security. It is recommended to consult reputable sources for the most up-to-date information, as policies and programs may be subject to modification. Below are several crucial elements of the Indian government's policy regarding milk:

### The national dairy development board (NDDB) is an organization.

The National Dairy Development Board (NDDB) plays a crucial role in devising and executing policies pertaining to the advancement of the dairy industry. It has a vital function in advancing dairy cooperatives, facilitating research and development, and executing nationwide projects.

### Operation flood

Operation Flood, initiated in the 1970s, was a very consequential government endeavor with the objective of converting India into a nation that produces more milk than it consumes. The pri-

mary objective of this initiative was to develop and enhance dairy cooperatives, enhance milk production, and construct the necessary infrastructure for milk processing and distribution.

### The national dairy plan (NDP)

The National Dairy Plan is a strategic and enduring endeavor aimed at enhancing milk productivity and fostering market-driven growth in the dairy industry. The program encompasses techniques for raising breed quality, optimizing feed and fodder administration, and improving milk processing and marketing capacities.

The Rashtriya Gokul Mission is an initiative aimed at promoting and conserving indigenous breeds of cattle in India.

The primary objective of the Rashtriya Gokul Mission is to preserve and advance native cow breeds, with a specific focus on strengthening genetic resources and improving the productivity of indigenous dairy animals.

### Government grants and monetary assistance

The government offers subsidies and financial assistance to farmers for many elements of dairy production, such as acquiring milch cows, building cattle sheds, and using advanced technologies. The purpose of these incentives is to enhance the economic feasibility of dairy production for farmers.

The National Mission for Protein Supplements (NMPS) is an initiative aimed at addressing the nutritional needs of the population by promoting the use of protein-rich foods.

The primary objective of NMPS is to boost the accessibility of superior-quality forage and supplementary feed to augment the nutritional value of cattle feed, thus leading to an improvement in milk production.

### Quality control and assurance

The government has enacted measures to guarantee the quality and safety of milk and dairy products. This includes the establishment of benchmarks, guidelines, and stringent protocols to safeguard consumers and foster confidence in dairy products.

### Establishment of dairy processing infrastructure

Measures have been devised to promote the creation of dairy processing facilities, cold storage capacities, and contemporary infrastructure to support the effective processing and distribution of milk and dairy products.

### Milk and milk products order (MMPO)

The MMPO oversees the manufacturing, acquisition, and dissemination of milk and milk products in India. Its objective is to guarantee equitable procedures and deter unjust trading practices within the dairy industry.

### Adoption of technology

Policies facilitate the implementation of contemporary technology in dairy farming, including artificial insemination, enhanced breeding procedures, and mechanized milking systems, with the aim of augmenting productivity.

It is crucial to acknowledge that policies have the capacity to develop and that new efforts can be implemented to tackle evolving difficulties. To obtain the most up-to-date and precise information, it is advisable to use official government publications, announcements, or directly communicate with the relevant government ministries pertaining to agricultural and dairy in India.

### The future prospects of the milk sector in India

To forecast the future of the milk industry in India, one must take into account current patterns, possible obstacles, and prospects for growth. The dairy industry in India has demonstrated robustness and flexibility, and various factors are likely to influence its future trajectory:

### Sustained expansion in milk production

India is poised to experience sustained expansion in milk production, propelled by factors such as population growth, escalating earnings, and heightened urbanization. Efforts aimed at augmenting animal genetics, optimizing feed and nutrition, and using sophisticated farming techniques have the potential to facilitate long-term expansion.

Diversification of dairy products refers to the process of expanding the variety and range of dairy products available in the market.

The dairy industry is increasingly expanding its range of goods to include more than just liquid milk. This includes the manufacture of value-added items like cheese, yogurt, and functional dairy products. This diversification has the potential to meet changing customer tastes and enhance the overall value of the dairy industry.

### Adoption and implementation of new technology and innovative practices

There is a high probability that the utilization of technology and innovation in dairy farming will experience a rise. The adop-

tion of precision farming techniques, data analytics, and artificial intelligence has the potential to increase significantly, leading to enhanced efficiency, sustainability, and production in the agricultural industry.

### Sustainability endeavors

In the future, the dairy business may give more importance to sustainability factors such as environmental effect and animal welfare. Practices such as the implementation of sustainable sourcing of feed, efficient waste management, and the use of renewable energy have the potential to become essential components of dairy farming.

### Electronic commerce and digital platforms

There may be an increase in the incorporation of e-commerce and digital platforms in the dairy supply chain. The utilization of online platforms for milk delivery and the implementation of digital solutions for farm management have the potential to revolutionize the way producers establish connections with consumers and optimize the distribution process.

### Global trade and prospects for exporting

India may consider expanding its involvement in global dairy trade, encompassing both the export of dairy products and the import of technology or genetics. These factors may impact the situation, including global market dynamics, trade agreements, and India's pursuit of competitiveness in the global dairy market.

### Public policies and assistance provided by the government

The dairy sector will be influenced by forthcoming government policies and support structures. Efforts targeting the well-being of farmers, improvement of infrastructure, and advancement of research and development have the potential to greatly influence the direction of the industry.

### Understanding consumer awareness and health trends

With the increasing consciousness of consumers regarding health and nutrition, there may be a surge in the demand for particular varieties of milk products, such as organic or functional dairy products. The dairy industry may be required to adjust to evolving customer preferences and health concerns.

Enhancing the ability of dairy farming to withstand and recover from the impacts of climate change:

Considering the profound influence of climate change, it may be necessary to enhance the resilience and adaptability of future dairy farming operations. Strategies for ensuring the resilience of feed supply, managing water resources, and mitigating heat stress in cattle may become crucial.

### Obstacles and legal guidelines

Factors such as limited water availability, division of land into smaller plots, and regulatory factors may impact the future of the dairy industry. Establishing unambiguous and encouraging regulatory frameworks will be essential in tackling obstacles and promoting sustainable expansion.

It is crucial to acknowledge that unexpected occurrences, alterations in policies, and worldwide market forces can also impact the future of the dairy industry. Regularly monitoring trends, technological breakthroughs, and legislative developments will help gain a more precise grasp of the changing landscape in the Indian milk business.

### Conclusion

To summarize, the milk industry in India has experienced a significant shift, evolving from a nation with insufficient milk supply to being one of the leading milk producers worldwide. The success of Operation Flood, together with subsequent legislative measures and technical developments, has been important in driving this transformation.

The cooperative approach, exemplified by efforts such as Operation Flood, has bestowed authority upon local farmers and provided a durable framework for dairy production. The emphasis on crossbreeding initiatives, technical advancements, and the enhancement of infrastructure has notably augmented milk production and enhanced the quality of life for countless farmers.

Prospects and obstacles lie ahead for the milk industry in India. Anticipated developments include the ongoing expansion of milk production, the broadening of dairy product offerings, and the incorporation of technological advancements. The sector is expected to experience heightened sustainability initiatives, incorporation of digital platforms, and investigation of foreign trade prospects.

Nevertheless, there are ongoing obstacles, such as equitable pricing, restrictions in infrastructure, and the necessity for farming methods that can withstand climate change. The future trajectory



of the dairy sector will heavily rely on government regulations, advancements in sustainable agriculture, and continuous endeavors to tackle these difficulties.

To successfully navigate the future landscape, it will be crucial to adopt a comprehensive approach that takes into account the economic, environmental, and social dimensions of dairy production. Effective cooperation among relevant parties, continuous research and innovation, and a strong dedication to enhancing the welfare of farmers will play crucial roles in guaranteeing the sustained prosperity and durability of the dairy industry in India.

### Bibliography

1. Sharma Naina. "India holds the distinction of being the foremost milk producer in terms of quantity".
2. The Ministry of Fisheries. "Animal Husbandry, and Dairying". India has the top position in global milk production, accounting for 24% of the total worldwide milk production (2023).
3. The Dairy Farming Guide is scheduled to be released. The Prospects of Dairy Farming in India: Adopting Technology and Ensuring Sustainability (2023).
4. Sandya Yadav. "Operation Flood was a large-scale dairy development program implemented in India". Study of population education and its impact on rural development.
5. The text is referenced by the number 5. Byjus. The White Revolution in India, also known as Operation Flood, was a significant agricultural initiative.
6. Bellur Venkatakrishna V, *et al.* "The white revolution-How Amul introduced milk to India". *Long Range Planning* 23.6 (1990): 71-79.
7. Doornbos M., *et al.* "India's Operation Flood is a program aimed at promoting the development of dairy aid". *The CABI Digital Library* (1990).
8. Doornbos Martin., *et al.* "The effects and challenges of Operation Flood". *Food Policy* 12.4 (1987): 376-383.
9. Rakotoarisoa, Manitra and Ashok Gulati. "The competitiveness and trading potential of India's dairy industry". The article is titled". *Food Policy* 31.3 (2006): 216-227.
10. Minhas A. "Projected milk consumption in India from 2019 to 2023" (2024).
11. The individual's name is Dahiya Ruchi. *Advancing: Current Trends, Obstacles, and Future Directions for the Indian Dairy Industry*.
12. "Press Information Bureau". Government of India. Milk Production in India (2022).
13. The Journey of India's Dairy Sector